

<<有效的项目管理>>

图书基本信息

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内容概要

An updated edition of the bestselling book on managing IT projects. New topics introduced in this edition include Adaptive and eXtreme management methods, team selection and management, and risk analysis .

Immerses readers in a simulated real-world situation where they must perform as seasoned project managers to move example projects through their lifecycles . Walks readers through a series of projects that they are most likely to encounter on the job . Authors adhere to the Project Management Institute's (PMI) curriculum outline. The fully-interactive CD-ROM has been updated for MS Project 2002.

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书籍目录

Acknowledgements. Preface to Third Edition. About the Authors. Introduction to Effective Project Management. PART I: TRADITIONAL PROJECT MANAGEMENT. What Is a Project? What Is Traditional Project Management? Scoping the Project. Identifying Project Activities. Estimating Duration, Resource Requirements, and Cost. Constructing and Analyzing the Project Network Diagram. Finalizing the Schedule and Cost Based on Resource Availability. Organizing and Conducting the Joint Project Planning Session. Recruiting, Organizing, and Managing the Project Team. Monitoring and Controlling Progress. Closing Out the Projects. Critical Chain Project Management. PART II: ADAPTIVE PROJECT FRAMEWORK. Introduction to the Adaptive Project Framework. Version Scope. Cycle Plan. Cycle Build. Client Checkpoint. Post-Version Review. Variations to APF. PART III: ORGANIZATIONAL CONSIDERATIONS. Project Portfolio Management. Project Support Office. Epilogue. Appendix A: What's on the CD-ROM? Appendix B: Bibliography. Index.

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